Carrier Connect Data Solutions

Investor Presentation

Fall 2026

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TSXV: CCDS OTCQB: CCDSF WKN: A40XB1

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Data Center Growth

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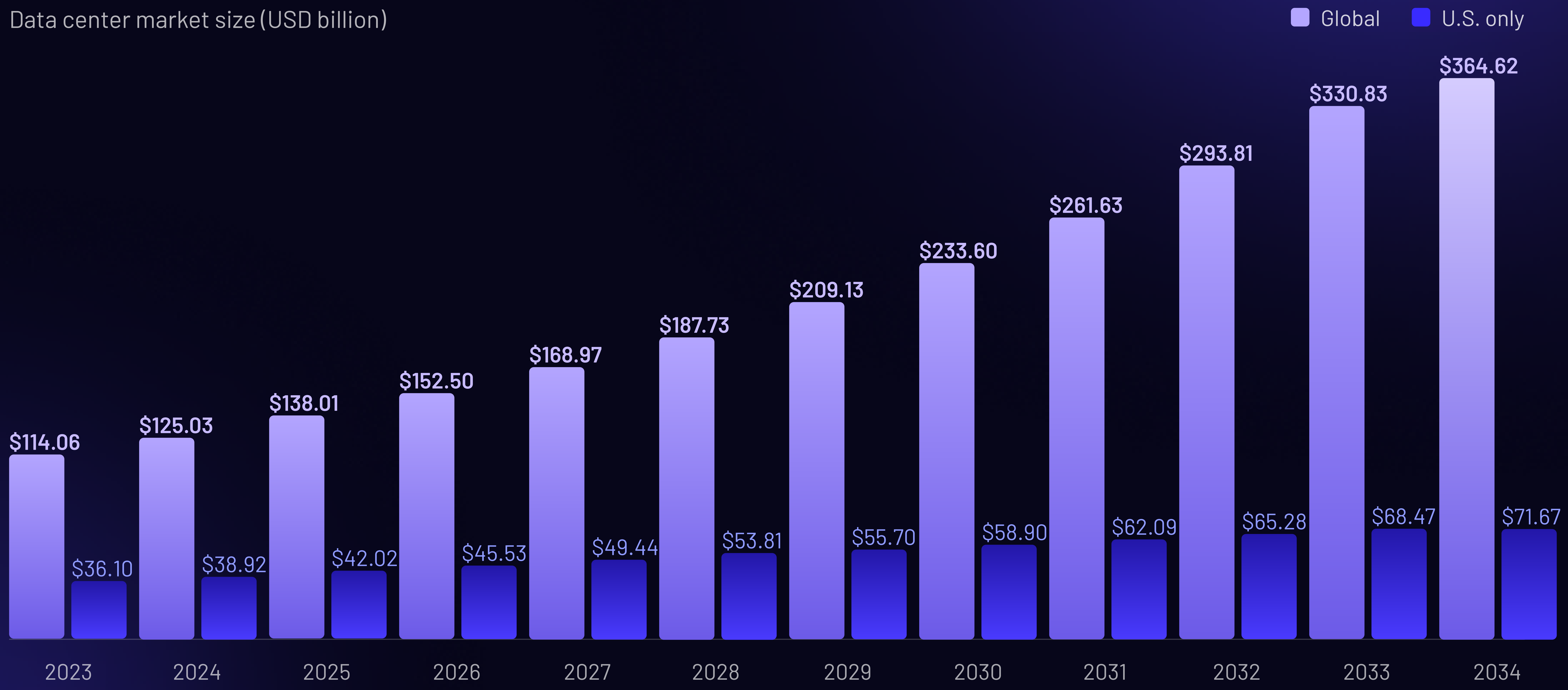
Data center market size (USD billion)



Source: precedenceresearch.com/data-center-market

What Is a Data Center?

Physical location

A data center is a physical location that stores computing machines and their related hardware equipment.

Computing Infrastructure

It contains the computing infrastructure that IT and AI systems require, such as power, cooling, fiber connectivity and network equipment.

Data Storage Facility

It is the physical facility that stores any company's digital data.

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Investment Thesis

High value targets

Private companies (entrepreneurs) seeking liquidity

Non-core assets of non data center corporations

Strategy

Private / discounted valuation → **Public company valuation**

In both cases, Carrier can acquire data centers for discounted or private company valuations, and in return realize public company valuations.

Financial metrics & target

10x

Pubco data center valuations = 10x annual revenue

40%+

Pubco data center EBITDA = 40%+

$1M → $10M

$1M annual revenue = $10M market cap (Carrier target)

Data Center Portfolio

Ottawa · Perth · Rochester

Ottawa (2)

CA

Power
4.00 MW

Racks
243

Monthly
$180,000

Utilization
75%

Full potential $240,000/mo

Perth

AU

Power
2.00 MW

Racks
220

Monthly
$40,000

Utilization
15%

Full potential $266,667/mo

Rochester

US

Power
1.00 MW

Racks
175

Monthly
$73,750

Utilization
20%

Full potential $368,750/mo

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Data Center Portfolio

Saint John · Vancouver · Morewave

Saint John

CA

Power
0.50 MW

Racks
50

Monthly
$77,000

Utilization
95%

Full potential $81,053/mo

Vancouver

CA

Power
0.20 MW

Racks
50

Monthly
$43,000

Utilization
80%

Full potential $53,750/mo

Morewave

CA

Power
0.00 MW

Racks
0

Monthly
$59,000

Utilization
N/A

Full potential $100,000/mo

Portfolio Summary

Carrier Connect Data Solutions · September 2026

Total MW
7.70 MW
Across all sites

Total racks
738
Full rack equivalents

Monthly revenue
$472,750
Current run rate

Avg utilization
46%
Portfolio-wide average

Annual revenue
$5.67M
Annualised current

Full potential
$13.32M/yr
At 100% utilization

Site	Country	Power	Racks	Monthly rev	Utilization	Full potential	Acq. cost
Ottawa	CA	4.00 MW	243	$180,000	75%	$240,000/mo	$8.5M (4x)
Perth	AU	2.00 MW	220	$40,000	15%	$266,667/mo	$2.5M (4x)
Rochester, NY	US	1.00 MW	175	$73,750	20%	$368,750/mo	$1.3M (1.5x)
Saint John	CA	0.50 MW	50	$77,000	95%	$81,053/mo	$1.75M (2x)
Vancouver	CA	0.20 MW	50	$43,000	80%	$53,750/mo	$1.0M (2x)
Morewave	CA	0.00 MW	0	$59,000	N/A	$100,000/mo	$750K (1x)

Timeline of Success

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Carrier acquires 200 Burrard
2022

Carrier lists as Carrier Connect Data Solutions (CCDS) on TSXV
Feb 2025

Further expand data center portfolio
2026

2019
Carrier Incorporated

2024
Carrier achieves $360k in Revenue
Signs definitive agreement to go public

2025 Q2-Q4
Acquired second, third and fourth data centers through M&A

2027
Reach 15 Data Centers in portfolio

Meet the Team

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Mark Binns

Chief Executive Officer

Mr. Binns is a seasoned public market CEO, having led 3 public companies as CEO including building BIGG Digital Assets from a 2 employee startup to a billion dollar company in 2021.

Mr. Binns has raised over $50M as a public CEO, and holds deep investment banking and broker relationships in Canada and the USA.

Johan Arnet

Chief Technology Officer

Mr. Arnet is the co-founder of Carrier Connect and has started and grown 9 IT, internet and technology companies since 1995.

Recipient of the 1999 BDC Young Entrepreneur of the Year Award, Mr. Arnet has enjoyed a successful career in the technology space. Mr. Arnet also works as an advisor in Investment Banking.

Meet the Team

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Mark Alexander

Chief Revenue Officer

Mr. Alexander is a senior revenue executive with a proven track record of delivering predictable growth, expanding margins and strengthening market position across complex, multi industry environments. He has led fully integrated go-to-market organizations spanning sales, commercial operations, pricing, and strategic partnerships, building disciplined, data-driven revenue growth.

Zula Kropivnitski

Chief Financial Officer

Mrs. Kropivnitski is a seasoned public markets CFO who has successfully managed mergers and acquisitions, reverse takeovers, initial public offerings, and listings on Canadian and US stock exchanges.

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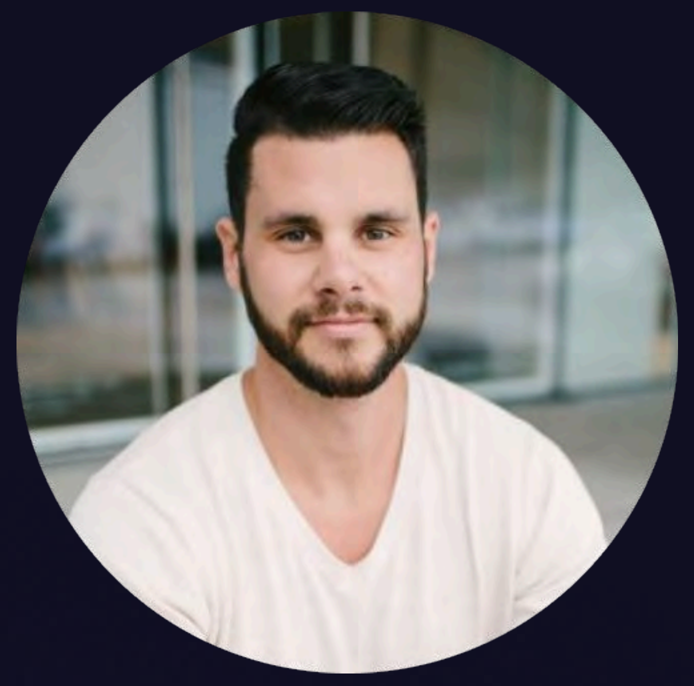
Meet the Team



Mitchell Demeter

Board Member

Proven entrepreneur and blockcheur and blockchain pioneer with over 15 years of experience in scaling and leading high-growth companies.

Mr. Demeter served as a Director of BIGG Digital Assets Inc. (TSX.V: BIGG), and currently serves as a Director at Bitcoin Well (TSXV: BTCW) and Neptune Digital Assets (TSX.V:NDA).

Peter Smyrniotis

Board Member

Leads and partnes and partners with startups to achieve growth and secure venture backed funding. He works with Executive Teams within his portfolio to build high performance teams who develop robust product roadmaps, comprehensive GTM strategic plans, and then a capital plan to build high growth, high value ventures.

Smyniotis is director of Victory Square Technologies, a leading Canadian technology accelerator, as well as director of Spark RE Technologies, CoPilot AI, TTGI and Rentatee Technologies Inc.

Meet the Team

Dan Barnholden

Capital Markets Advisor

Mr. Barnholden is a seasoned capital markets professional with over 20 years of experience in senior investment banking roles at bank-owned and boutique dealers in Toronto and Vancouver. He has raised billions of dollars in debt and equity for junior, mid-tier and senior companies, as well as advised dozens of companies on mergers, acquisitions, divestitures, and other financial, strategic and governance matters.

Mr. Barnholden worked with an international investment banking firm where he was Managing Director, Investment Banking. He also served as Head of Investment Banking at a Vancouver based, employee-owned investment banking firm.

Mr. Barnholden currently serves as the CEO at Luca Mining (TSXV: LUCA).

Cap Table

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Shares Outstanding	33,789,901
Stock Options	3,263,648
Warrants	8,855,376
Total Diluted Outstanding	**45,908,925**

- ~20% of shares owned by Insiders, fully diluted
- Only ~29.3M shares free trading

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25MW LOI

Vancouver, British Columbia—(Newsfile Corp. - July 13, 2026) - Carrier Connect Data Solutions Inc. (TSXV: CCDS)(OTCQB: CCDSF)(WKN: A40XB1)(the "Company" or "Carrier"), a data center company on a mission to roll up Tier II/III data centers internationally that specialize in delivering co-location, is pleased to announce that the Company has signed a non-binding Letter of Intent ("LOI") pursuant to which Carrier would place up to 25 megawatts of AI computing demand for a single customer ("Customer"), who is under a non-disclosure agreement ("NDA") at this time, within Carrier's global co-location data center network, within 12 months.

The LOI contains indicative base pricing, but is subject to negotiated location specific pricing, with 3 months of retained deposit payable upon any Purchase Order signing. At full scale, the deployment of 25MW could generate CAD ~$95 million in Annual Recurring Revenue for Carrier.

AI computing demand

25 MW

Single customer, under NDA

At full scale

~$95M

CAD Annual Recurring Revenue

Deployment window

12 MO

Within Carrier's global network

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Supply and Demand

Supply*	
Deals	28
MW	98
Average MW per site	3.5
Largest MW	14
USD Revenue / MW /Month	$250,000
98 MW Revenue / YR CAD	**$411,600,000**

Demand*	
# of Buyers	50+
Megawatts	~153
Dollars	$38.25M USD / month
USD Revenue / MW / Month	$250,000
USD / MW / Year	$3,000,000
CAD / MW / Year	**$4,200,000**

*As of Sept 18 2026, subject to constant change

Catalysts

Acquire DC #7+

- Add 7th and 8th data center to portfolio
- Grow top line revenue

US Listing – OTCQB Listing Complete

- Start marketing south of border
- Unlock significant US investment

Fill DC Capacity

- Unlock higher revenue potential
- Deploy tranches of 25MW LOI

Investor Outreach

- Tell the Carrier story & growth plan
- Increase interest and investment in Carrier

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