Carrier Connect Data Solutions

Investor Presentation

Fall 2026

Contact: mark@CarrierConnectDS.com

TSXV: CCDS OTCQX: CCDSF WKN: A40XB1

TSXV . CCDS

Disclaimer

Disclaimer

This presentation has been prepared by Carrier Connect Data Solutions Inc. ("Carrier" or the "Company"). It does not purport to contain all the information that a prospective investor may require in connection with any potential investment in the Company. You should not treat the contents of this presentation, or any information provided in connection with it, as financial advice, financial product advice or advice relating to legal, taxation or investment matters. This presentation does not include all available information in relation to the business, operations, affairs, financial position or prospects of the Company. No representation or warranty (whether express or implied) is made by the Company or any of its shareholders, directors, officers, advisers, agents or employees as to the accuracy, completeness or reasonableness of the information, statements, opinions or matters (express or implied) arising out of, contained in or derived from this presentation or provided in connection with it, or any omission from this presentation, nor as to the attainability of any estimates, forecasts or projections set out in this presentation. This presentation is provided expressly on the basis that you will carry out your own independent inquiries into the matters contained in this presentation and make your own independent decisions about the business, operations, affairs, financial position or prospects of the Company. The Company reserves the right to update, amend or supplement the information contained in this presentation at any time in its absolute discretion (without incurring any obligation to do so) without any obligation to advise you of any such update, amendment or supplement. The delivery of this presentation shall not, under any circumstance, create any implication that there has been no change in the business, operations, affairs, financial position or prospects of the Company or that information contained herein is correct after the date of this presentation. Neither the Company nor any of its shareholders, directors, officers, advisors, agents or employees take any responsibility for, or will accept any liability whether direct or indirect, express or implied, contractual, tortuous, statutory or otherwise, in respect of the accuracy or completeness of the information contained in this presentation, for any errors, omissions or misstatements in or from this presentation or for any loss howsoever arising from the use of this presentation. Any such responsibility or liability is, to the maximum extent permitted by law, expressly disclaimed and excluded. This presentation does not constitute, or form part of, any offer or invitation to sell or issue, or any solicitation of any offer to subscribe for or purchase, any securities of the Company, nor shall it form the basis of or be relied upon in connection with, or act as any inducement to enter into, any contract or commitment whatsoever with respect to such securities. Under no circumstances should this presentation be construed as a prospectus, advertisement or public offering of securities.

Future matters

This presentation contains reference to certain intentions, expectations, future plans, strategy and prospects of the Company. Those intentions, expectations, future plans, strategies and prospects may or may not be achieved. They are based on certain assumptions, which may not be met or on which views may differ and may be affected by known and unknown risks. The performance and operations of the Company may be influenced by a number of factors, most of which are outside the control of the Company. No representation or warranty, express or implied, is made by the Company, or any of its shareholders, directors, officers, advisers, agents or employees that any intentions, expectations or plans will be achieved either totally or partially or that any particular rate of return will be achieved. Given the risks and uncertainties that may cause the Company's actual future results, performance or achievements to be materially different from those expected, planned or intended, you should not place undue reliance on these intentions, expectations, future plans, strategies and prospects. The Company does not represent or warrant that the actual results, performance or achievements will be as intended, expected or planned.

Confidentiality

Your receipt of this presentation constitutes your agreement, on behalf of yourself and your representatives, to maintain the confidentiality of the information contained in this presentation. Other than upon prior approval by the Company, any reproduction or distribution of this presentation in whole or in part, any disclosure of its contents or any use of any information contained in this presentation for any purpose is strictly prohibited.

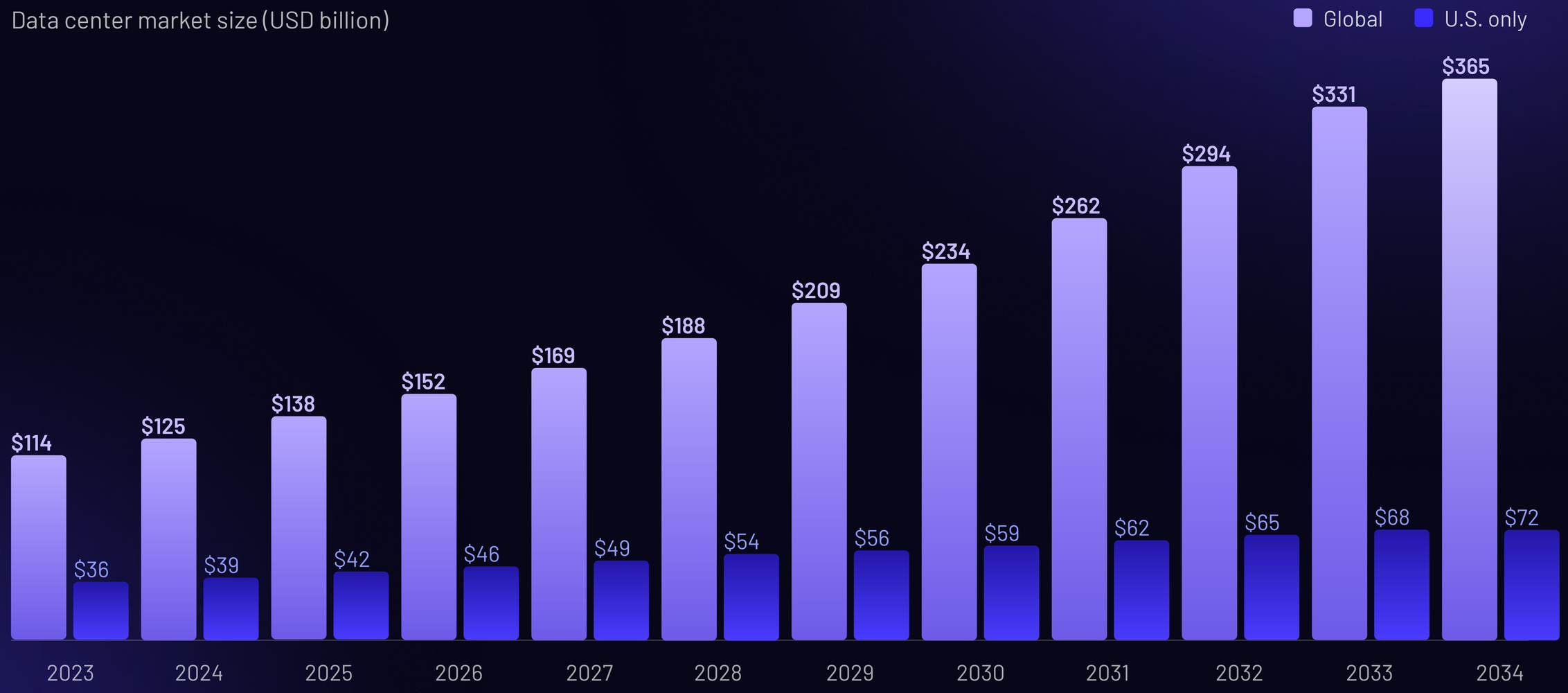
FOFI

This presentation also contains future-oriented financial information and financial outlook information (together, "FOFI") about the Company's prospective results of operations, including statements regarding expected revenues and EBITDA. FOFI is subject to the same assumptions, risk factors, limitations and qualifications as set forth in the above paragraph. The Company has included the FOFI to provide an indication of management's expectations regarding the Company and other anticipated activities and results, and such information may not be appropriate for other purposes. The Company and management believe that the FOFI has been prepared on a reasonable basis, reflecting management's reasonable estimates and judgements; however, actual results of operations and the resulting financial results may vary from the amounts set forth herein. Any financial outlook information speaks only as of the date on which it is made and the Company undertakes no obligation to publicly update or revise any financial outlook information except as required by applicable securities laws.

TSXV . CCDS

Data Center Growth

Data center market size (USD billion)



Source: precedenceresearch.com/data-center-market

What Is a Data Center?



Physical location

A data center is a physical location that stores computing machines and their related hardware equipment.

Computing Infrastructure

It contains the computing infrastructure that IT and AI systems require, such as power, cooling, fiber connectivity and network equipment.

Data Storage Facility

It is the physical facility that stores any company's digital data.

TSXV · CCDS

Investment Thesis

High value targets

Private companies (entrepreneurs) seeking liquidity

Non-core assets of non data center corporations

Strategy

Private / discounted valuation → **Public company valuation**

In both cases, Carrier can acquire data centers for discounted or private company valuations, and in return realize public company valuations.

Financial metrics & target

10x

Pubco data center valuations = 10x annual revenue

40%+

Pubco data center EBITDA = 40%+

$1M → $10M

$1M annual revenue = $10M market cap (Carrier target)

TSXV · CCDS

Data Center Portfolio

Atlanta · Ottawa · Perth

Atlanta

US

Power	Racks
4.00 MW	TBD
Monthly	**Utilization**
$1,050,000	75%

*Not including power, estimated at CAD $425k/month at full 3MW.

Full potential $2,800,000/mo+

*At 10MW total power.

Ottawa (2)

CA

Power	Racks
4.00 MW	243
Monthly	**Utilization**
$200,000	75%

Full potential $260,000/mo

Perth

AU

Power	Racks
2.00 MW	220
Monthly	**Utilization**
$34,000	15%

Full potential $266,667/mo

TSXV · CCDS

Data Center Portfolio

Rochester · Saint John · Vancouver

Rochester

US

Power	Racks
1.00 MW	175
Monthly	**Utilization**
$77,350	47%

Full potential $220,000/mo

Saint John

CA

Power	Racks
0.50 MW	50
Monthly	**Utilization**
$77,000	95%

Full potential $81,000/mo

Vancouver

CA

Power	Racks
0.20 MW	50
Monthly	**Utilization**
$56,000	90%

Full potential $62,000/mo

TSXV . CCDS

Portfolio Summary

Carrier Connect Data Solutions

Total MW
11.70 MW
Across all sites

Total racks
738
Full rack equivalents

Monthly revenue
$1,494,350
Current run rate
*Excluding power revenue in Atlanta.

Avg utilization
67%
Portfolio-wide average

Annual revenue
$18M *Not including power draw in Atlanta.
$23M *With 3MW power draw in Atlanta
Annualized current

Full potential
$44M/yr+
At 100% utilization

Site	Country	Power	Racks	Monthly rev	Utilization	Full potential	Acq. cost
Atlanta	US	4.00 MW	TBD	$1,050,000	75%	$2,800,000/mo+	$0
Ottawa	CA	4.00 MW	243	$200,000	75%	$260,000/mo	$8.5M (4x)
Perth	AU	2.00 MW	220	$34,000	15%	$266,667/mo	$2.5M (4x)
Rochester, NY	US	1.00 MW	175	$77,350	47%	$220,000/mo	$1.3M (1.5x)
Saint John	CA	0.50 MW	50	$77,000	95%	$81,000/mo	$1.75M (2x)
Vancouver	CA	0.20 MW	50	$56,000	90%	$62,000/mo	$1.0M (2x)

TSXV · CCDS

Supply and Demand

Supply*

Deals	28
MW	98
Average MW per site	3.5
Largest MW	14
USD Revenue / MW /Month	$250,000
98 MW Revenue / YR CAD	**$411,600,000**

Demand*

# of Buyers	50+
Megawatts	~153
Dollars	$38.25M USD / month
USD Revenue / MW / Month	$250,000
USD / MW / Year	$3,000,000
CAD / MW / Year	**$4,200,000**

*As of Sept 18 2026, subject to constant change

TSXV · CCDS

Timeline of Success

2019
Carrier Incorporated

2022
Carrier acquires 200 Burrard

2024
Carrier achieves $360k in Revenue
Signs definitive agreement to go public

Feb 2025
Carrier lists as Carrier Connect Data Solutions (CCDS) on TSXV

2025 Q2-Q4
Acquired second, third and fourth data centers through M&A

2026
Further expand data center portfolio

2027
Reach 15 Data Centers in portfolio

TSXV . CCDS

Meet the Team



Mark Binns

Chief Executive Officer

Mr. Binns is a seasoned public market CEO, having led 5 public companies as CEO including building BIGG Digital Assets from a 2 employee startup to a billion dollar company in 2021.

Mr. Binns has raised over $50M as a public CEO, and holds deep investment banking and broker relationships in Canada and the USA.



Johan Arnet

Chief Technology Officer

Mr. Arnet is the co-founder of Carrier Connect and has started and grown 9 IT, internet and technology companies since 1995.

Recipient of the 1999 BDC Young Entrepreneur of the Year Award, Mr. Arnet has enjoyed a successful career in the technology space. Mr. Arnet also works as an advisor in Investment Banking.

TSXV . CCDS

Meet the Team



Mark Alexander

Chief Revenue Officer

Mr. Alexander is a senior revenue executive with a proven track record of delivering predictable growth, expanding margins and strengthening market position across complex, multi industry environments. He has led fully integrated go-to-market organizations spanning sales, commercial operations, pricing, and strategic partnerships, building disciplined, data-driven revenue growth.



Zula Kropivnitski

Chief Financial Officer

Mrs. Kropivnitski is a seasoned public markets CFO who has successfully managed mergers and acquisitions, reverse takeovers, initial public offerings, and listings on Canadian and US stock exchanges.

TSXV · CCDS

Meet the Team



Mitchell Demeter

Board Member

Proven entrepreneur and blockchain and blockchain pioneer with over 15 years of experience in scaling and leading high-growth companies.

Mr. Demeter served as a Director of BIGG Digital Assets Inc. (TSX.V: BIGG), and currently serves as a Director at Bitcoin Well (TSXV: BTCW) and Neptune Digital Assets (TSX.V:NDA).



Peter Smyrniotis

Board Member

Leads and partners with startups to achieve growth and secure venture backed funding. He works with Executive Teams within his portfolio to build high performance teams who develop robust product roadmaps, comprehensive GTM strategic plans, and then a capital plan to build high growth, high value ventures.

Mr. Smyrniotis is director of Victory Square Technologies, a leading Canadian technology accelerator, as well as director of Spark RE Technologies, CoPilot AI, TTGI and Rentatee Technologies Inc.

TSXV · CCDS

Meet the Team



Dan Barnholden

Capital Markets Advisor

Mr. Barnholden is a seasoned capital markets professional with over 20 years of experience in senior investment banking roles at bank-owned and boutique dealers in Toronto and Vancouver. He has raised billions of dollars in debt and equity for junior, mid-tier and senior companies, as well as advised dozens of companies on mergers, acquisitions, divestitures, and other financial, strategic and governance matters.

Mr. Barnholden worked with an international investment banking firm where he was Managing Director, Investment Banking. He also served as Head of Investment Banking at a Vancouver based, employee-owned investment banking firm.

Mr. Barnholden currently serves as the CEO at Luca Mining (TSXV: LUCA).

TSXV · CCDS

Cap Table

Shares Outstanding	33,898,943
Stock Options	3,340,000
Warrants	8,769,982
Total Diluted Outstanding	**46,008,925**

- ~20% of shares owned by Insiders, fully diluted
- Only ~29.3M shares free trading

TSXV · CCDS

Catalysts

Acquire DC #8+

- Add 8th and 9th data center to portfolio
- Grow top line revenue

US Listing – OTCQX Listing Complete

- Start marketing south of border
- Unlock significant US investment

Fill DC Capacity

- Unlock higher revenue potential
- Deploy tranches of 25MW LOI

Investor Outreach

- Tell the Carrier story & growth plan
- Increase interest and investment in Carrier



Carrier Connect Data Solutions

Investor Presentation · Fall 2026

mark@CarrierConnectDS.com

TSXV: CCDS OTCQX: CCDSF WKN: A40XB1